



Community, Opportunity, Reinvestment Initiative (CORe)

2015 PROGRESS REPORT

Leveraging Data and Aligning Strategies
To Promote Neighborhood Success

Governor Andrew M. Cuomo



Community, Opportunity, Reinvestment (CORe)

is Governor Andrew Cuomo's initiative to improve the well-being of New York's communities and assure that all New Yorkers have the opportunity to thrive in a safe and stable neighborhood from a supported childhood to a productive adulthood.



"I'd like to thank Governor Cuomo for his partnership in bringing the CORe initiative to the City of Albany. Addressing the poverty that prevents residents from succeeding is everyone's responsibility, and CORe is a great tool to advance all our efforts towards changing people's lives."

Kathy Sheehan
City of Albany Mayor

"My thanks and appreciation go to Governor Cuomo for the great leadership he has shown in the CORe initiative bringing state agencies, county agencies, and non-profits together to identify and implement workable solutions for the City of Newburgh. By breaking down walls and building partnerships between agencies, we are making progress identifying job opportunities, stabilizing neighborhoods, and reducing crime."

Judy Kennedy
City of Newburgh Mayor

"The County of Albany is happy to be a major partner in this cutting-edge initiative. We have made rapid progress in facilitating cooperation between important community entities and are excited about implementing the data analytics we believe could truly revolutionize our service delivery system. The future possibilities of this initiative are endless."

Daniel McCoy
Albany County Executive

"By helping to align government and local efforts in Newburgh, CORe is a great asset focused on improving Orange County. My thanks to Governor Cuomo's partnership with us as we create opportunities for all individuals and families."

Steven Neuhaus
Orange County Executive

"Albany's CORe initiative has been an asset to our community. By bringing together decision makers in both government and community organizations we have been able to find solutions that make a real impact on the needs of the families in our neighborhoods."

Neenah Bland
Executive Director
Albany Community Action Partnership

"Participation in CORe has enabled the City of Newburgh to leverage public funds, improve inter-organizational communication systems and increase public participation in our municipality. We are very appreciative to Governor Cuomo for implementing this initiative and understanding that in order to revive our river cities, all levels of government need to align."

Karen Mejia
Councilwoman
City of Newburgh, Ward 1

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Governor Cuomo created the Community, Opportunity, Reinvestment (CORe) initiative to better align state support with local needs, while supporting successful community-based efforts.



About CORe

The Community, Opportunity, Reinvestment (CORe) initiative is Governor Cuomo's State of the State effort to improve the well-being of New York's most distressed communities. CORe is a neighborhood-based, community change model to address disparities in public safety, employment, health, housing, and education. The initiative uses an innovative data tool to direct attention to the people and places that are most in need within two pilot cities, Albany and Newburgh.

CORe operates by:

- **aligning** programs, policies, and funding across government organizations – both vertically (state-to-local) and horizontally (across state agencies) – to reduce silos and improve community outcomes,
- **sharing** data that tracks neighborhood distress and prompts community action, and
- **supporting** targeted community interventions and investments that build local capacity to sustain change.

The initiative works across jurisdictions, spanning partnering counties and cities, and at multiple levels, examining state and local organizations. This cross-sectional engagement and an emphasis on place-based solutions make the CORe initiative a distinct model for neighborhood revitalization.

CORe seeks to improve the lives of residents and conditions of their communities by combating the complexities of poverty through an integrated, multidisciplinary approach.

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**Community,
Opportunity,
Reinvestment,
(CORe) initiative**

Opportunity Agenda

Governor Cuomo has consistently focused on expanding opportunity and ensuring fairness for all New Yorkers. As an alignment strategy, COrE works across agencies and initiatives to maximize their impact on the communities that stand to benefit the most. In the Governor's 2015 Opportunity Agenda presentation, he proposed several efforts to restore economic opportunity, create a better education system, and restore the public's confidence in our justice system. COrE is proud to partner with and support these efforts, such as:

- Supporting the expansion of School Food Programs - Community Eligibility Provision
- Creating the Office of Faith-Based Community Development Services
- Expanding Investment in the Office for New Americans
- Establishing the Upstate Revitalization Initiative (URI)
- Expanding Community Schools and Support Services

COrE also partners with other priority initiatives, including:

- Work for Success, administered through the New York State Department of Labor
- Gun Involved Violence Elimination (GIVE) Initiative, administered by the New York State Department of Criminal Justice Services
- New York State Council on Community Re-Entry and Reintegration
- Open Data NY



Uniquely placed in the Governor's Office, COrE actively connects to existing and emerging State initiatives to ensure maximum success for the neighborhoods most in need.

The Places—Our Neighborhoods

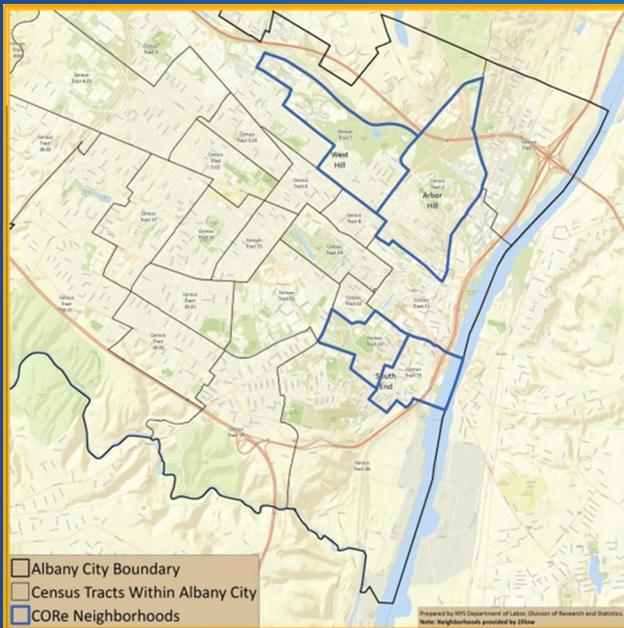
Research in multiple areas has shown that there is a single common predictor of an individual’s success across a variety of indicators, including health, education, and public safety outcomes – **their neighborhood**. Quite simply, place matters.

As poverty has spread, it has become concentrated in distressed neighborhoods. Residents in these neighborhoods face challenges beyond their individual circumstances including poorer health outcomes, greater risk of falling victim to a crime, and fewer job opportunities.¹ In an effort to more effectively combat concentrated poverty and improve resident lives, specific neighborhoods within the cities of Albany and Newburgh were selected to pilot the CORe initiative’s approach.

CORe Pilot Neighborhoods

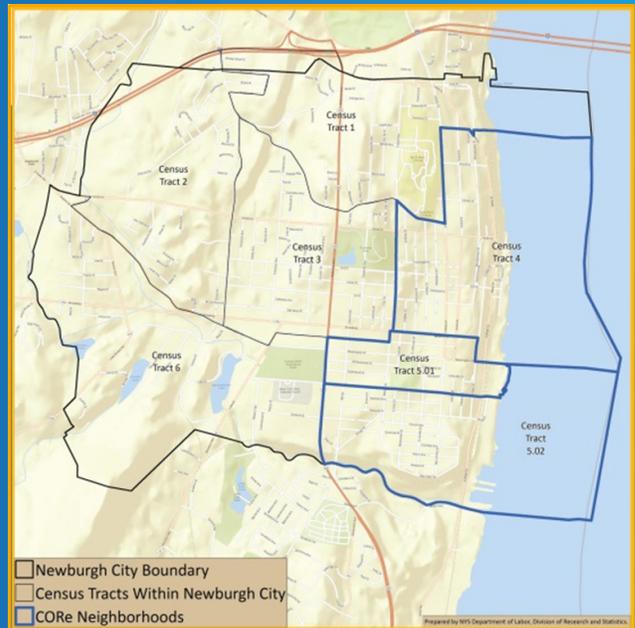
Albany

Arbor Hill, West Hill, South End
 Census Tracts 2, 7, 23, 25
 Zip Codes 12202, 12206, 12210



Newburgh

East End
 Census Tracts 4, 5.01, 5.02
 Zip Code 12550



The People—Our Neighbors

While the State continues to recover from economic recession, renewed opportunity is failing to reach all New Yorkers equally. Families with children in the CORe pilot neighborhoods are 3 to 4 times more likely to live in poverty than comparable families that live elsewhere in the same counties.²

The poverty rate in some of the CORe neighborhoods exceeds the threshold of extreme poverty (40 percent). In the Arbor Hill neighborhood of Albany and the East End neighborhood of Newburgh, the poverty rates are 30 percentage points greater than their respective counties, Albany and Orange.³ These “pockets of poverty” often negatively affect crimes rates, educational attainment, housing conditions, and health outcomes. Recent data indicates that between 31 to 46 percent of CORe neighborhood households earn less than \$25,000 in annual income and benefits.

In most of the CORe neighborhoods, over 50 percent of the children live in poverty.⁴ These children attend schools where they are at a greater risk of academic failure due to the negative effects of the neighborhoods – including chronic stress and inadequate access to nutritious food – on their development.⁵ Distressed neighborhoods also face disproportionate crime rates and dilapidated housing conditions which can lead to higher incidences of negative health outcomes such as asthma, depression, and diabetes.⁶ In fact, pilot CORe neighborhoods have the highest rates of non-emergent emergency department visits within their particular counties.

The majority of CORe partner organizations work primarily with residents in the target neighborhoods, based on a recent survey. By leveraging and developing their relationships and resources with the community, CORe seeks to counteract the root causes of poverty and disrupt its cyclic nature.



The CORe Process

Through pilot programs in Albany and Newburgh, CORe has developed a scalable framework that works to:

1. Identify neighborhoods with the greatest social and economic needs;
2. Help neighborhoods identify the specific, measurable results they seek, in order to improve residents' well-being within a neighborhood context;
3. Better align existing public and private resources to support successful neighborhood-based interventions;
4. Develop strategies that match promising practices to the unique challenges of each particular neighborhood;
5. Build partnerships among public and private, city and neighborhood-level organizations that together can provide a continuum of solutions to ensure positive results throughout the lives of residents.





Neighborhood Interventions

Since its launch, CORe has convened regular, data-driven meetings in both Albany and Newburgh with key stakeholders representing county and city governments, not-for-profits, school districts, hospitals and health care providers, and neighborhood associations. For a full list of over 240 local partners, see Appendix A. These regular meetings drive interventions that **identify** barriers to a specific outcome, **assess** services that could improve the outcome, and **create** short-term follow-up actions to align services and mitigate barriers. Each meeting reviews current indicators of distress and focuses on multiple interconnected issues relating to poverty—all with the goal of creating actionable solutions. CORe local meetings have addressed issues such as employment and barriers to economic opportunity including transportation and childcare; public safety and youth diversion from the criminal justice system; housing conditions and their impact on health; and educational supports and the effect of food insecurity on learning outcomes.

“CORe has been an integral partner in working with my departments to connect resources, use data-driven best practices to close gaps, and bring the community to discuss deep rooted issues and concerns.”

Jonathan Jones,
 Commissioner of Albany’s Recreation,
 Youth and Workforce Services Departments

State Alignment

Uniquely positioned in the Governor’s Office, CORe also provides a forum for leaders in state agencies and subject matter experts to discuss community interventions, share data and best practices, and implement changes to statewide policies.

Each of the CORe pilot communities receive the benefits of the leadership of state agencies working together to coordinate, integrate, and streamline resources to better address local priorities and needs. This assistance also connects the neighborhoods with the Governor’s and state agencies’ key initiatives to aid in their revitalization.

“CORe is making us talk to each other and bring all organizations and leaders together. We are looking at issues, learning what is being done, and seeing where the gaps are. CORe brought people to my neighborhood that have never been there. I even had the opportunity to sit at the table with people that would have otherwise been impossible!”

Ladan Alomar,
Centro Civico - Albany



Resident Engagement

By actively including and empowering residents, CORe works to build local capacity and leadership. Resident participation and community outreach is managed by Community Solutions – an organization with a proven track record of helping communities solve their complex problems.

The Community Solutions team, led by a Project Director and two Neighborhood Coaches, ensures that the voices of residents are included in all CORe efforts.

“CORe has helped to ensure action is taken on projects and initiatives as well as enforce responsibility on those who are in a position to make change for the better thus providing access to the services and resources of a widespread group to the organizations and citizens of the City of Newburgh.”

Kristina Patsalos

Orange County Employment and Training Administration





2014 Results

Through unity of effort, COrE increases the performance of government programs and empowers communities to achieve success. COrE's approach promotes neighborhood-level impact by fostering collaboration and providing the tools necessary to ultimately improve resident well-being. Due to the complicated nature of poverty, the solution to any one problem must be linked to the solutions for a wide variety of other issues.

Neighborhood Successes

At the neighborhood-level, COrE works with a network of local partners on a variety of targeted interventions. These interventions, or projects, focus on aligning programs and services to better meet the needs of residents and providing better resident access to resources. In 2014, COrE's on-the-ground successes:

- Increased the availability and variety of fresh, affordable and local produce in the COrE neighborhoods in Albany;
- Identified and corrected specific administrative barriers to employment for individuals re-entering from incarceration;
- Addressed gaps in emergency housing needs for local residents;
- Expanded school-based mental health services available to elementary and middle school students;
- Assisted in Transit Orange's Newburgh Area Bus expansion, doubling the number of buses and decreasing waiting times;
- Established fresh produce distribution sites at the local health center and elementary school;
- Spurred economic development of historic properties by providing state assistance for local municipal commissions; and
- Engaged high-risk Medicaid patients in securing SNAP benefits to improve overall health.

"[COrE has] enabled community service providers that normally wouldn't work together to do so. It's increased care coordination tenfold."

Virginia Schneider,
Hudson Valley Community Services

Agency Alignment

By successfully linking the efforts of 10 state agencies, CORe has developed a framework to examine key issues across sectors at the neighborhood-level and taken action to address systemic barriers that have inhibited community revitalization. In 2015, CORe



- Engaged the Office of Temporary and Disability Assistance (OTDA), the Department of Labor (DOL), and the Department of Health's (DOH) Medicaid Health Home program in a collaboration to improve employment outcomes for long-term unemployed residents in the CORe neighborhoods;
- Ensured CORe local partners were appointed to state-level policy initiatives, such as the Medicaid Redesign Team's Health Disparities Workgroup and the Governor's Council on Reentry and Reintegration;
- Established a multi-agency framework to address the transportation barriers of unemployed residents;
- Aligned over \$25 million of existing state resources and identified over \$30 million of new funding to impact the CORe neighborhoods; and
- Drove state-level analysis on the impact of food insecurity on Medicaid recipients' health, including an examination of the distribution of SNAP benefits and potential connection to emergency department visitation.

Resident Partnership

In 2014, CORe's partner organization Community Solutions successfully engaged local residents and community-based organizations in a qualitative, participatory needs assessment of each of the neighborhoods to assess the baseline of collective efficacy, or neighborhood solidarity.

Feedback and data from the needs assessment were used to inform two Neighborhood Action Labs, one taking place within each community. These Labs brought together small teams of local stakeholders including residents, leaders of nonprofit organizations, and municipal staff to plan and launch an ongoing resident-led, neighborhood improvement team. Each team identified a complex problem facing the community and set ambitious goals to solve the problem within a short timeframe (e.g., 120 days).

In 2015, the local teams will implement their action plans continue to and build networks of engaged residents. In Albany, residents are working to improve the availability of quality youth programs and youth employment. Newburgh residents are working to improve the streetscape of their neighborhoods by reducing litter and illegal dumping while increasing recycling.



Bridging the “Data Divide”⁷

While data becomes more critical to policy and resource allocation decisions, many low-income communities do not have access to key data sources, or have varying levels of data literacy. CORESTAT is a comprehensive data visualization tool to measure diverse indicators of distress to help drive local and state decisions and actions. Developed in partnership with the Urban Institute, Public Finance Management (PFM), and NYS Executive Agencies, CORESTAT’s 30 monthly indicators, in addition to other quarterly and annual measures, are collected from a variety of data sources into an integrative dashboard tool that is updated and reviewed with local and state partners to monitor trends and drive interventions. The complete list of current CORESTAT indicators is included in Appendix B. This data is collected from federal, state, and local sources within the most geographically limited area possible, often zip code or Census tract level.

As a unique data tool, CORESTAT informs the monthly neighborhood interventions and resident engagement efforts in order to empower changes within the community and inform the collective partners’ programs. Discussions often facilitate an assessment of the overall neighborhood need and an evaluation of available services – especially when there are dramatic changes in indicators.

“The data provided by CORE is very helpful in developing and updating [the] Community Assessment required of Head Start programs. On our own, it’s very time consuming and sometimes impossible to get data on our primary target areas.”

Ann Pagliaro,

Executive Director of Head Start of Eastern Orange County

CORE Director Nora Yates at the University at Albany’s 2nd Annual President’s Forum on Data (Photo Credit: Mark Schmidt)



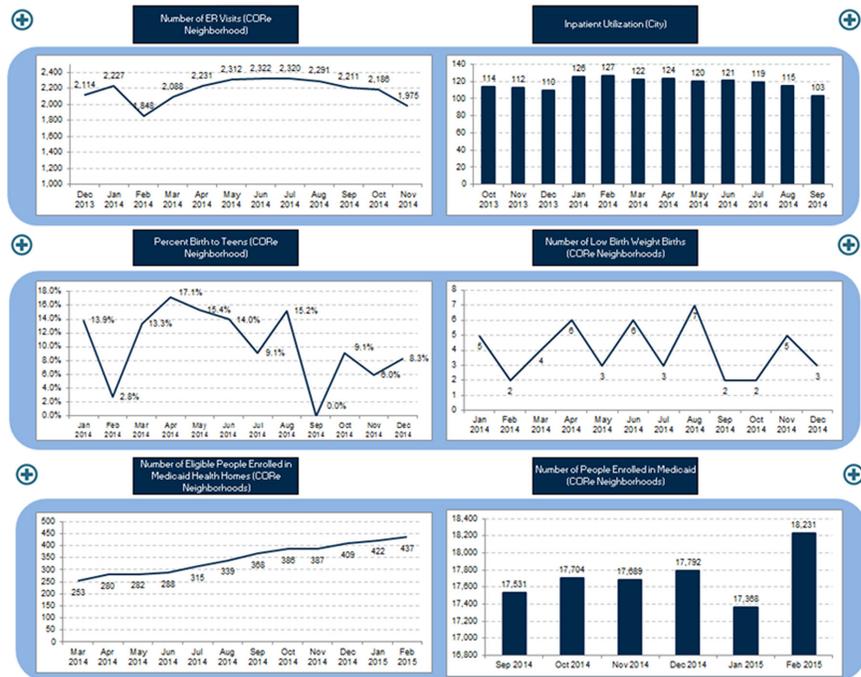
COReSTAT

Albany



COReSTAT

Newburgh





2015 Strategies

In 2015, COrE is driving community-level projects in Albany and Newburgh neighborhoods with a focus on public safety and employment outcomes, expanding COrE STAT neighborhood-level condition data through a publicly-accessible platform to allow communities to identify, assess, and respond to resident need, and providing assistance to the Governor's priority initiatives and state agencies' programs to maximize their impact in low-income communities.

Neighborhood Workforce Pipelines in Newburgh

In Newburgh, COrE is partnering on Neighborhood Workforce Pipelines to improve resident access to jobs and work-readiness services through a coordinated, collaborative approach. The Pipelines – modeled after the Annie E. Casey Making Connections initiative – are a set of activities, networks, and resources that:

- provide information and access to services and supports for residents and businesses;
- assemble employment, education, and training pathways for residents to build skills and advance in the labor market;
- connect job seekers and workers to employment supports (such as transportation and coaching) needed to facilitate career advancement; and
- identify policy and system changes needed to reduce barriers.

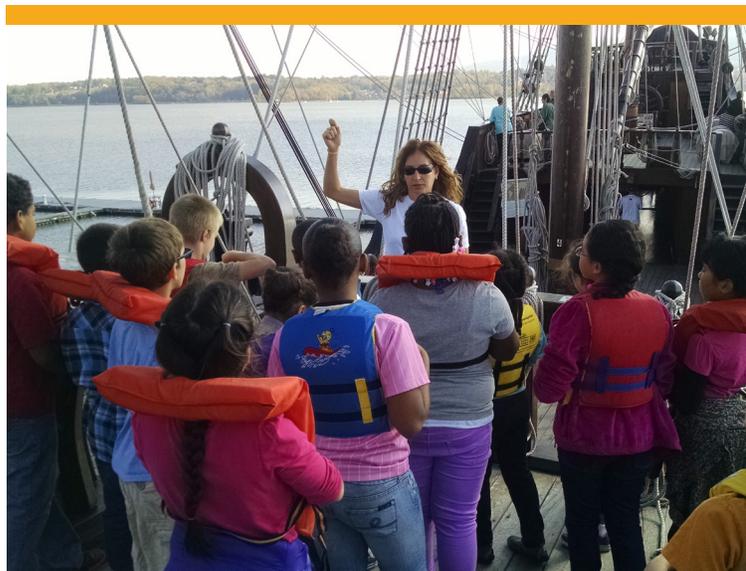
Neighborhood Workforce Pipelines comprehensively address the gaps between resident skills and available positions while coordinating the currently disjointed system of work-related services. This approach will also highlight service deficiencies and work to remove barriers of residents' employability, retention, and advancement.

Pathways to Neighborhood Success in Albany

In Albany, the City Police Department has successfully implemented community policing that highlights the importance of individual dignity, mutual respect, community safety, and quality-of-life as components of positive citizenry and police interactions. CORe seeks to complement this policing model and further reduce crime by aligning the efforts of local stakeholders to respond to the complex social, economic, health, and education factors underlying poverty. This complementary approach, Pathways to Neighborhood Success, addresses the socio-economic determinants of crime to minimize residents' involvement with the criminal justice system.

Pathways is a unified framework that coordinates targeted interventions in Albany. This alignment occurs through partnerships, data-sharing, and procedures that ensure impact without duplication. These interventions, among others, include:

- Early Intervention Youth Case Management System
 - This data-sharing system, created by Andrew Wong of AJW, Inc. (AJWI), identifies high-need youth involved in multiple agencies and targets comprehensive services to address their needs prior to further involvement. Similar systems have shown dramatic improvements in educational achievement and reductions in juvenile law enforcement interactions.
- Work for Success / Ready, Set, Work! collaboration
 - These programs help individuals reentering from incarceration find and retain employment, therefore helping reduce recidivism, promote economic development, and improve public safety.
- Law Enforcement Assisted Diversion (LEAD)
 - This pilot program works to divert low-level offenders into community-based treatment and support services, instead of processing them through traditional criminal justice system avenues.



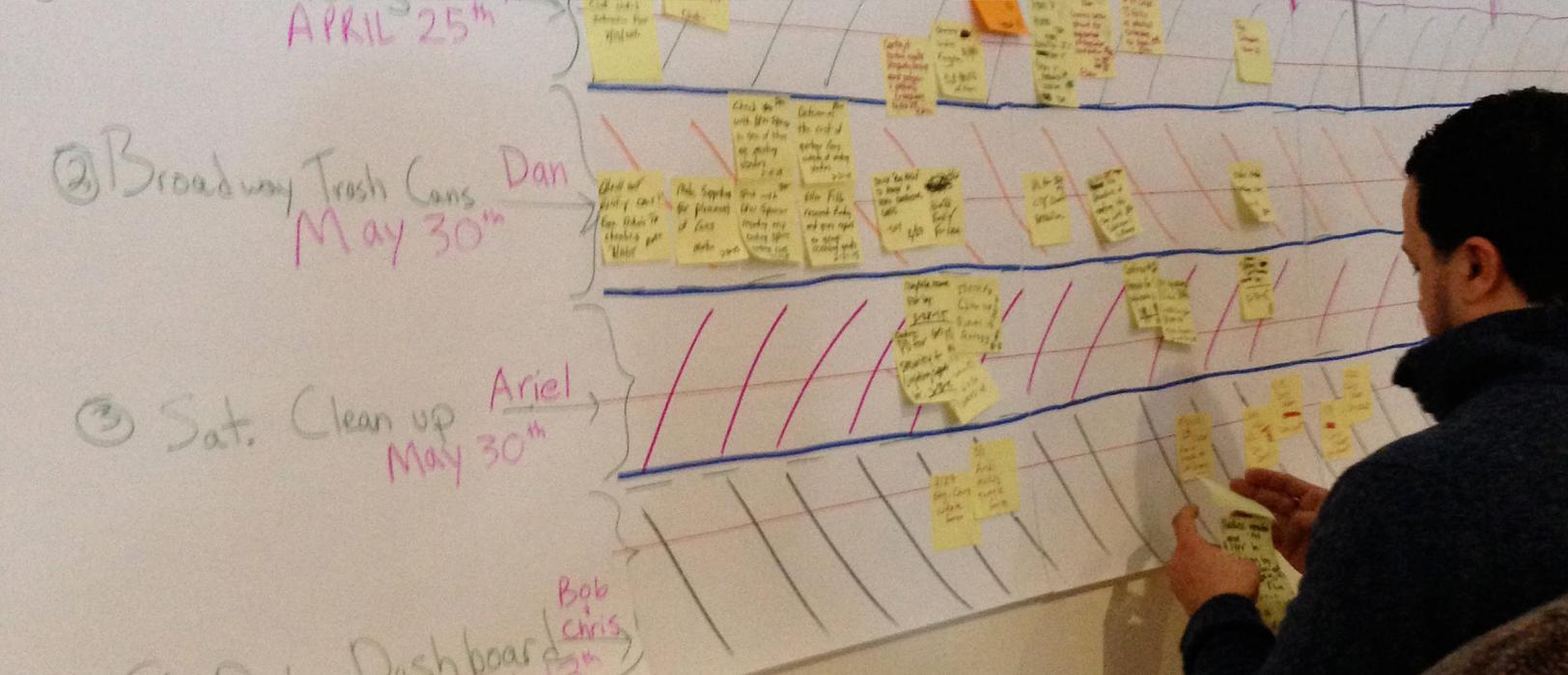


Statewide Anti-Poverty Efforts

In January 2015, the Governor announced the Rochester Anti-Poverty Task Force to combat poverty and fight inequality. CORe is a member of the Task Force and provides data assistance and neighborhood-level revitalization knowledge to support the Task Force's efforts. Through this interagency work group, CORe also helps coordinate and integrate resources, develop more flexible funding arrangements, and evaluate services based on outcomes. In 2015, the state also plans to expand anti-poverty efforts to include Syracuse and Binghamton/Broome County.

Opening Neighborhood Data

CORe's comprehensive data tool, COReSTAT, currently collects and shares neighborhood condition information on a limited, monthly basis. In 2015, CORe intends to expand the data tool statewide and offer the information publicly through an open platform. This open data – at the census tract-level – on public safety, economic prosperity, housing, education, public health, and human services may be used by communities to better assess need, align existing programs, and create targeted interventions.



Special Thanks

Efforts to make a difference in our communities would not be possible without strong partnerships. The local and state-level commitment to the CORe Initiative has been truly remarkable, and without the individuals and organizations who have participated over the last year, none of the successes would have been possible. There aren't enough pages to thank everyone individually, but we must highlight the following individuals and organizations who helped launch CORe and further its impact:

State Partners

Alphonso David
Ana Enright
Anthony Joseph
Barbara Guinn
Bill Koncelik
Courtney Burke
David Wright
Fran Barrett
Hope Plavin
Ian Rosenblum
Kisha Santiago-Martinez
Liz Glazer
Lorraine Collins
Margaret Egan
Mario Musolino
Marta Nelson
Matt Millea
Nina Rose Fisher
Rachel Gold
Rose Duhan
Sharon Devine
Sheila Poole
Sydney Cresswell
Terry Salo
Thomas Andriola
Thomas LaLiberte
Thomas Scaglione
Todd Scheuermann
Vajeera Dorabawila

CORe Team

Nora Yates, Joseph Popcun, Giovanna Joseph, and Mayleen Rivera of the CORe Initiative
Rosanne Haggerty, Erin Healy, Kavita Singh, Rae Leiner, and David Graham at Community Solutions

Local Partners

Albany

Albany County Executive
Daniel McCoy
Acting Albany Police Chief Brendan Cox and Ret. Chief Steven Krokoff
Barbara Smith
City of Albany Mayor
Kathy Sheehan
Dr. Marguerite Vanden Wyngaard,
Albany City
School District
Commissioner Eric Ehrmann,
Michele McClave, Albany County
Department of Social Services
Harris Oberlander, Trinity Alliance
of the Capital Region
Juliette Price, and
The Albany Promise
Michael McLaughlin,
Albany County Executive's Office
Ladan Alomar, Centro Civico
Neenah Bland, Albany
Community Action Partnership
Vera "Mike" Michaelson

Newburgh

Acting Chief Dan Cameron,
Newburgh Police Department
Chris Knaisik, Workforce
Development Institute
City of Newburgh Mayor Judy Kennedy
Commissioner Darcie Miller, Orange
County Department of Social Services
Ellen Fillo,
Newburgh City Manager's Office
Karen Mejia,
Newburgh City Council Ward 1
Kevin White,
Newburgh Boys and Girls Club
Lisa Buon, Karriem Bunce,
Caitlin Lazarski, and the Newburgh
Enlarged City School District
Michael Ciaravino,
Newburgh City Manager
Michael Vatter,
Newburgh Fire Department
Orange County Executive
Steven Neuhaus
Steve Knob and Kristina Patsalos,
Orange County Employment and
Training Administration



Appendices

Appendix A - CORe Local Partners

Albany Local Partner List

Albany City School District	Centro Civico
Albany Community Action Partnership	City of Albany
Albany Community Development Agency	<ul style="list-style-type: none"> • Mayor's Office • Police Department • Office of Special Events & Cultural Affairs • Department of Recreation • Department of Youth & Workforce Services
Albany Community Land Trust / Affordable Housing Partners	Equinox
Albany County	Habitat for Humanity Capital District
<ul style="list-style-type: none"> • County Executive's Office • District Attorney's Office • Sheriff's Office • Department for Children, Youth & Families • Department of Health • Department of Mental Health • Department of Probation • Department of Social Services • Crime Victim and Sexual Violence Center • Land Bank Corporation 	Healthy Capital District Initiative
Albany County Reentry Task Force	Homeless and Travelers Aid Society of Albany
Albany County Strategic Alliance for Health	Hunger Solutions New York
Albany Housing Authority	Interfaith Partnership for the Homeless
Albany Medical Center	Legal Aid Society of Northeastern New York
Alliance for Positive Health	Life Craft Foundation / Council of Albany
Arbor Hill Development Corporation	Neighborhood Associations
Avillage, Inc.	Re-entry Opportunities and Orientations Towards Success (ROOTS)
Capital District Child Care Coordinating Council	Regional Food Bank of Northeastern New York
Capital District Community Gardens	Saint Francis of Assisi Parish
Capital District Educational Opportunity Center (EOC)	South End Improvement Corporation
Capital District Transportation Authority	St. Catherine's Center for Children
Capital District YMCA	St. Peter's Health Partners
Capital Region Health Connections	The Albany Promise
Capital Region Workforce Investment Board	Trinity Alliance of the Capital Region
Capital South Campus Center	United Tenants of Albany
CARES, Inc.	United Way of the Greater Capital Region
Center for Law and Justice	University at Albany, SUNY
	<ul style="list-style-type: none"> • Center for Human Service Research • Center for Technology in Government
	US Committee for Refugees and Immigrants – Refugee Roundtable
	Workforce Development Institute

Appendix A - CORe Local Partners

Newburgh Local Partner List

Abbott House
 Access: Supports for Living
 Boys and Girls Club of Newburgh
 Burn Bright NBNY
 Catholic Charities Community Services of Orange County
 Center for Hope
 Children's Rights Society of Orange County
 Church at the Bridge
 City of Newburgh

- Mayor's Office
- City Manager's Office
- Police Department
- Fire Department

 Community Voices Heard
 Cornell Cooperative Extension
 Exodus Transitional Community, Inc.
 Food Bank of the Hudson Valley
 Greater Hudson Valley Family Health Center
 Greater Newburgh Partnership
 Habitat for Humanity of Greater Newburgh
 Head Start of Eastern Orange County
 HONOR
 Hoops Express, Inc.
 Hudson River HealthCare
 Hudson Valley Community Services, Inc.
 Hudson Valley Pattern for Progress
 Hudson Valley Seed Library
 Independent Living, Inc.
 Mental Health Association in Orange County, Inc.
 MetroPool, Inc.
 Mount Saint Mary College
 Newburgh Community Land Bank
 Newburgh Enlarged City School District

- Horizons on the Hudson Elementary School

 Newburgh Preparatory Charter High School
 Occupations, Inc.
 Orange County

- County Executive's Office
- District Attorney's Office
- Sheriff's Office
- Department of Health
- Department of Mental Health
- Department of Social Services
- Department of Planning
- Employment & Training Administration
- Probation Department
- Office of Community Development
- Youth Bureau

 Orange County Community College, SUNY
 Orange County Reentry Task Force
 Orange-Ulster BOCES
 Osborne Association
 Pace University School of Law – Land Use Law Center
 PathStone
 Regional Economic Community Action Program, Inc.
 Rehabilitation Support Services, Inc.
 Rural Ulster Preservation Company
 Safe Harbors of the Hudson
 St. Luke's Cornwall Hospital
 SUNY New Paltz
 TEAM Newburgh
 United Way of the Dutchess-Orange Region
 UnitedHealthcare
 Visconti Bus Service
 Workforce Development Institute

Appendix B - Current COReSTAT Indicators

Economic Prosperity Indicators

- Percent and Number of People Collecting Unemployment Insurance
- Unemployment Rate
- Total Employment
- Percent and Number of People Receiving TANF/Safety Net Benefits
- Percent and Number of People Receiving SNAP Benefits
- Number of TANF/Safety Net Recipients Entering Jobs
- Number of People Receiving Job Training via NYS Career Centers
- Percent and Number of People Enrolled in Medicaid
- Monthly New Hires
- Average Weekly Wage
- Percent of People Below the Poverty Line Before Public Assistance

Public Safety Indicators

- Part I Violent Crime Offenses
- Part I Property Crime Offenses
- Part II Offenses
- Number of Shootings
- Number of Juveniles Arrested (Ages: 7 – 15)
- Number of Young People Arrested (Ages: 16 – 17)

Housing Indicators

- Active Vacant Buildings
- Number of Code Violations
- Number of Sheltered Homeless People
- Number of Homeless People Placed in Supportive Housing

Public Health Indicators

- Number of Emergency Room Visits
- Number of Drug Overdose Cases
- Inpatient Utilization – General Hospital/Acute Care
- Utilization of Tobacco Cessation Strategies
- Outreach to People Eligible for Medicaid Health Homes
- Number of Eligible People Enrolled in Medicaid Health Homes
- Number and Percent of Births to Teens
- Number of Cases Classified as Suicide Attempts
- Percent and Number of Low Birth Weights
- Number of People Eligible for Medicaid Health Homes

Education Indicator

- Percent of Adults with a High School Degree
- Percent of 3rd Graders Proficient in Reading
- Percent of 3rd Graders Proficient in Math
- Percent of 8th Graders Proficient in Reading
- Percent of 8th Graders Proficient in Math
- School Dropout Rate
- High School Graduation Rate

Human Services Indicators

- Number of Reported Child Abuse Cases
- Number of Referrals for Protective Services for Adults
- Number of Families Receiving Child Care Subsidies or Guaranteed Services

Photo Credits:

Albany Housing Authority

Albany Police Department

Capital South Campus Center

Horizons on the Hudson, Newburgh Enlarged City School District

Newburgh & Albany Neighborhood Action Lab Teams

Newburgh Community Land Bank

Trinity Alliance of the Capital Region

¹ Brookings Institution, “The Growth and Spread of Concentrated Poverty, 2000 to 2008-2012” (2014).

² U.S. Census Bureau, American Community Survey for 2009-13.

³ Ibid.

⁴ Ibid.

⁵ Annals of the New York Academy of Sciences, “The Effect of Poverty on Child Development and Educational Outcomes” (2008).

⁶ Robert Wood Johnson Foundation, “Where We Live Matters for Our Health: The Links Between Housing and Health” (2008).

⁷ Center for Data Innovation, “The Rise of Data Poverty in America” (2014).

